

# Economics and Finance of Rooftop (distributed) and other PV

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*With special thanks to ISGF for some material*

BROOKINGS INDIA

# 3 Types of Solar PV

## Type

1. Standalone
  - a. Flashlight/lantern
  - b. Solar Home System
2. Grid Interactive distributed (aka “rooftop”)  
*FINE PRINT: MINIGRIDS?*
3. Solar Farm

## Benchmark cost or reference

1. (If not darkness)
  - a. Candle/kerosene
  - b. [a] plus niches (diesel)
2. Consumer tariffs (prices)??
3. Lowest alternative supply source

# Nuances of Economics and Finance

- Standalone systems
  - Willingness to pay is highly variable, including by volume
  - First few units people can per a lot (per unit)
  - Total monthly cost is key
- Rooftop systems
  - Are they expected to consume all or do they send back into the grid? Does “when” matter?
  - Is this a comparison of consumer RETAIL tariffs versus generation costs? Is that apples to apples?
- Grid Scale
  - Most calculations only examine Levelized Cost of Energy (LCOE)
  - What about system-level costs? Time of Day?

# India's Example of Solar Plans and Ambitions

- 100 GW of solar by 2022
  - 40 GW Rooftop aka behind the meter
  - 60 GW Grid-scale

(add in other and it's 175 GW by 2022, = ~25% CAGR!)

- Where is “rooftop”?
  - Estimated 3.3 GW as of December 2018

# Why is rooftop “behind schedule”?

- Grid-scale can be pushed top-down
  - Bids, RPOs, etc.
  - Rs. 2.44/kWh used to be a benchmark (we’ll come back to this)
- Rooftop needs consumer buy-in
  - Aside – Germany and California solar is mostly rooftop or edge-based
  - Consumer value depends on THEIR prices
    - BUT that is retail prices
    - May have distortions

# Rooftop Challenges

- Fragmented market
- Quality concerns
- Lower PLF/CUF
  - Cleaning is a major issue, as is urban pollution
- Other risks
  - Vagaries of what neighbors do (shading)
  - Municipal limitations on design (e.g., stilts)
    - Consumers lose an “empty roof”

# MiniGrid Economics Issues

- Will the “real” grid come and disrupt?
- In some countries, it’s a household aka last mile challenge
- Most costs are fixed costs
  - Sizing it right is tough
- “Cheap solar” doesn’t cut it
  - Backup (battery) and fixed infra (wiring/metering) costs dominate
- For low monthly usage, per kWh costs WILL be high
  - Same is true for the regular grid

# What's holding it back?

- Fundamental Economics?
- Fundamental technicals – roofspace?
- Policies and frameworks?
  - Technical
  - Pricing
- Human capacity?
- Finance?
- Awareness and behaviour?
  
- Maybe it's a bit of all of the above – the *ecosystem*

# History of Net Metering

- One of the first legislations was the Public Utility Regulatory Policy Act (PURPA) 1978 in USA
  - Made utilities buy back power at their avoided cost
- State to state variations are policies exist in USA (like India) on how to handle net metering (size requirements, prices, etc.)

# Net metering is a loose term: There are many types of “Net Metering”

- Differences include
  - Is this for gross or net feed-in?
    - The more a consumer uses in-house, the less they can feed-in
  - At what tariff (rate) are they paid?
- What these mean, technologically?
  - What type(s) of meters are installed?
  - Where do you install the meter(s)?
  - What flows does it measure, and at what rate?

# Simplest world: Meter spins backwards

- Means consumer gets paid only equal to their \*marginal\* tariff
  - Varies a lot by consumer type and size/scale
    - A small home would be paid far less than a large/commercial consumer
- Are they consuming any power in-house?
  - The more one uses in-house, the better (from a losses perspective)
- Does this make sense?
  - Consumer: Is this enough?
  - Utility: Can I afford to pay so?
    - Usually the largest/richest consumers are the ones to go in for such schemes

# Will they have a battery?

- If there is no battery, all the power must be used up immediately
  - IF grid connected, can handle all loads, but then GRID MUST BE ON
  - IF not grid-connected, then is there enough load in the house (esp. in the middle of the day)?
- All consumers who pay for such systems would want back-up power
  - This implies a battery
  - BUT, most grid-tie inverters (today) cannot feed a home during power outages (safety design)
    - Other risk – can a consumer game the system via a battery?
      - If  $GBI > \text{tariff} + \text{battery losses}$ , then what is to stop them from charging it via the grid?
- Battery raises costs by 70-90%, perhaps more (efficiency losses plus investment)

# Fundamental Qs for Net Metering

1. Where do you put in meters?
  - a. Cannot be answered independently of payment schemes?
    - i. What happens when you want to change your mind?
2. How is a meter capable of Net-metering technologically different?
  - a. Import and Export registers
  - b. Tamper encoding
3. What is the legal status of 3<sup>rd</sup> party ownership
4. How are readings taken?
  - a. Digital downloads vs. AMR vs. AMI

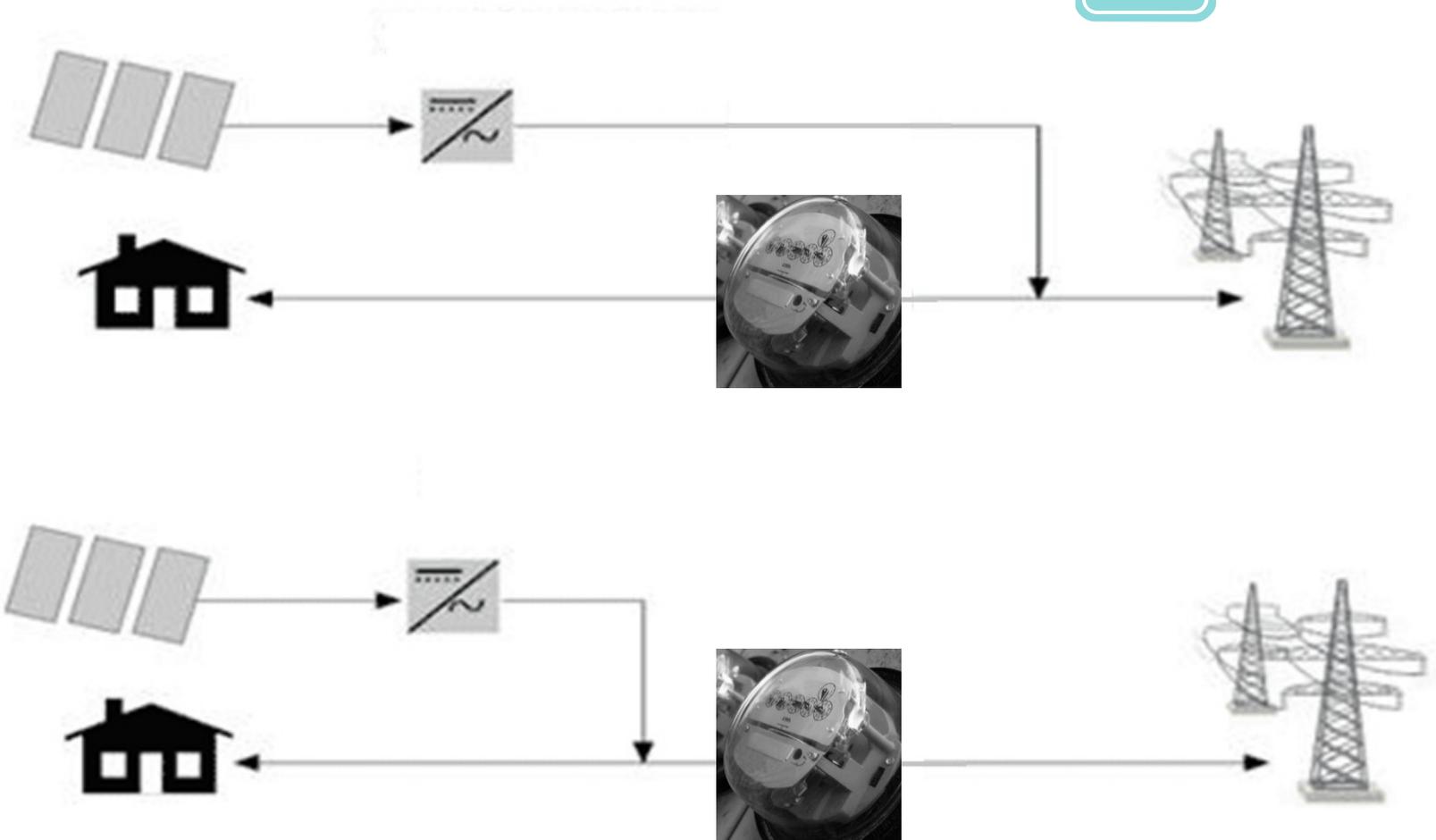
# Where do you meter?

- This fundamentally links to the payment schemes (gross vs. net)
- Gross generation
  - Right after the inverter
  - BUT, what about a battery?

# Where do these go?



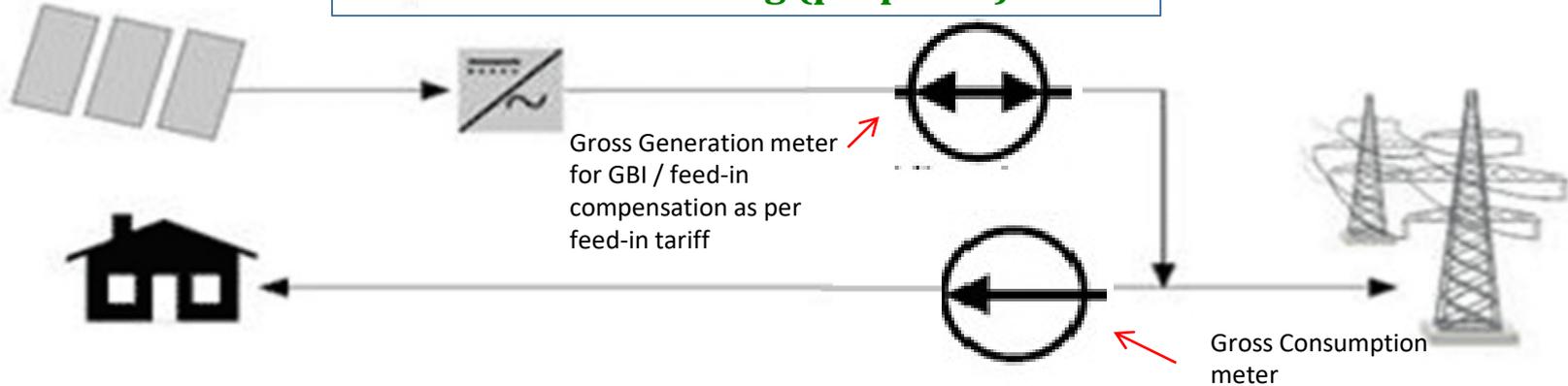
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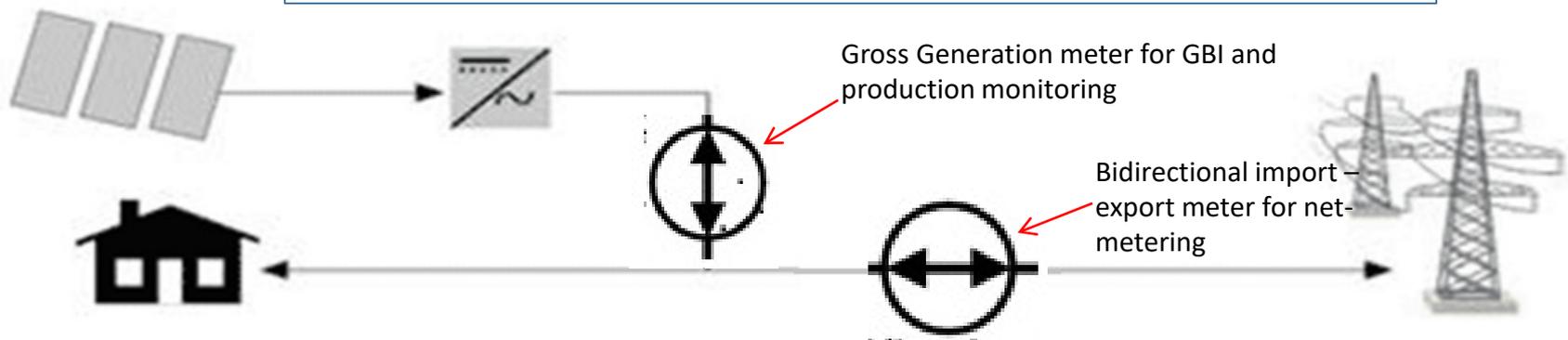
Source: ISGF

# One proposed metering schema (ISGF, courtesy S. Govindarajan)

## Gross feed-in metering (proposed)



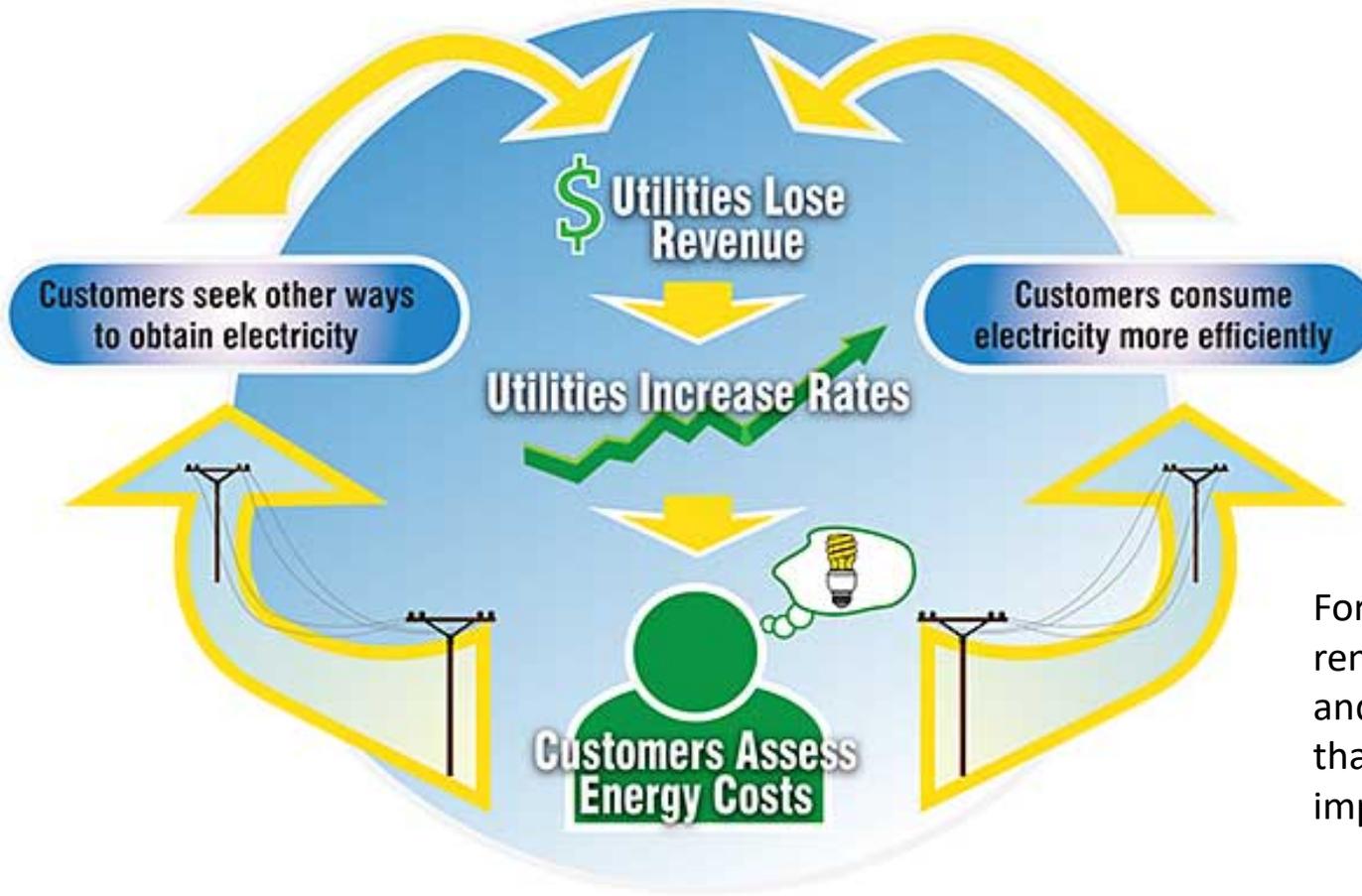
## Net-metering (proposed *after* grid-parity has been reached)



# Policies in India

- There is no single policy
- States and even utilities have offered different mechanisms
  - Capital subsidies
  - Operating support
    - GBI (Generation Based Incentive)
    - Feed-in-Tariff
  - Etc.
- Other mechanisms
  - SPOs (overall or by consumer type)
    - 6% SPO by generation means FAR more by capacity
  - Mandatory rooftop solar PV (Haryana), and now Chandigarh
  - Mandatory solar *thermal* in Bangalore
    - Avoids est. 400+ MW of morning load
- CEA has notified some technical specifications for <33 kV interconnections to the grid
- There are often other restrictions, e.g., Mumbai and construction

# Utility Death Spiral...driven by Solar



For India, it's not renewables but theft and tiered slabs (tariffs) that can have similar impacts

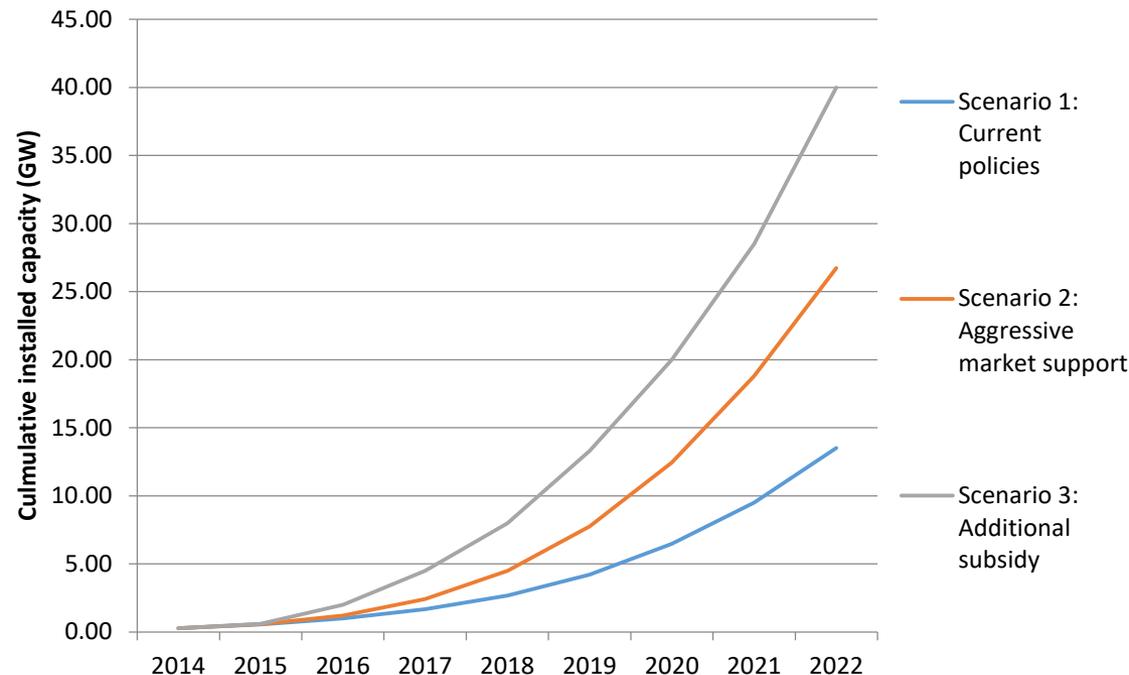
Source: The Appalachian Voice

# Where is the conversation in India?

- Limited or no talk about Smart Inverters (IEEE 1547)
- The economics are a main issue AT A SYSTEMS LEVEL
  - Most consumers use the grid as a battery
  - *Should we allow ~free banking?*
- What about actual PLFs?
  - Cleaning matters
- Where are RESCos/YieldCos?
  - At most they talk to C&I

# Also see Rooftop Solar Policy Coalition's Report (2015-16)

- We have lots to grow, but are NOT on track for the 40 GW target
- Complexity, human capacity, and incentive (conflicts) are the main challenge
  - Even if someone WANTS it, what are the practical, on-ground challenges



# What does this all mean?

- Think from a consumer perspective
  - Is this worth it?
  - What's my net cost vs. benefits?
    - Depends on the scheme
    - Depends where I am (my SLAB in tariffs) [if net]
  - “Why not wait?” – prices are falling
  - What else can I do with my capital/roof/land/etc.?
- Think from a utility perspective
  - Is this worth it?

# Basic calculations (estimates)

- Just talked to a large household user who paid (2017) for:
  - 6 kW system (no battery – that would raise costs)
  - 2.83 lakh cost AFTER 30% subsidy (else 4.10 lakh)
  - Net cost?
    - Depends on discount rate
    - Assuming a low discount rate (low risk) then power is about Rs. 4.5/kWh only
      - Marginal tariff is over 7....
  - 2018 numbers are about 25% lower maximum
  - It is viable?
    - For some consumers
    - Assuming it works on time and continuously
    - Benefit from free banking within the month
- WHY do we have subsidies for the rich?

# Challenges

- Bi-directional meters are needed
- Techno-economic challenges
  - Investments are relatively high, viewed as risky
  - Grid scale (large) is itself expensive
    - What is parity?
  - Tariff slabs impact different folks differently
  - Marginal costs and value
    - Time of Day and other pricing??
  - Germany as an example and warning – is very expensive
- Unstable grid
  - Most grid-tie systems disconnect on grid failure
- Inverter technology improvements – IT'S NOT JUST THE METER THAT MATTERS!
  - Hawaii demo'ed Smart Inverters
    - Can provide reactive power
    - Can manage variations in the local grid
  - Proposed updates to IEEE 1547

# Implications for Business Models

- The economics are not YET ripe – esp. as a win-win-win (utilities, consumers, and society)
  - Else we wouldn't need support mechanisms
- What else can we appeal to or rely on?
  - Social responsibility
  - CSR
  - Vanity
- Business models
  - Lessons from wind
    - SIMPLIFICATION
      - Investor just gives money
  - Here, they would also offer rooftop space

# New Finance Options...

- Mortgage loan funding – slightly cheaper than market
- Per unit payout models
  - Consumer bears little risk
- YieldCos (?) – Subset of patient capital (like a rental instead of flipping)
  - Most worried about risk – what if they invest but don't get paid?
    - Disputes over baseline can be avoided via gross metering
    - What happens if they cannot clean?
      - Leaving to the consumers to clean has dual problems
        - No incentive to clean
        - Poor quality (damaging) cleaning
  - Consumer risk profiles (credit ratings) are sketchy at best
- New idea being discussed: Can the utility become involved?

# Some Recommendations

- Psychology – people must want it
- New builds – enable the infrastructure
- If “net”, offer the highest possible slab else will lose consumer interest
- Change the metering as/when grid parity is reached??
  - *Start with a feed-in tariff mechanism and transition to net-metering when solar energy costs reach grid parity (?) [ISGF recommendation]*
  - *OR, just leave it as gross metering??*
- Non-financial instruments for support
  - Enhanced FSA/FAR build-ups

# Future of Rooftop solar and net metering

- Future policy discussions cannot ignore storage technologies, Electric Vehicles, etc.
- Time of Day tariffs will also become critical
- Will this be a niche technology or widespread?
  - If we truly want it to scale, it should NOT depend on support (else, will be a burden on the utilities, or perhaps exchequer)
- Good news is technology is improving, esp. for batteries but also panels and inverters
  - This then becomes a useful tool in the portfolio of solutions for energy security and sustainability

# Grid Scale PV Finance

- “Green Finance” means what?
  - Designated?
  - Lower costs of capital
- What are the risks for solar?
  - NOT fuel risks (ala coal)
  - Biggest is counter-party risk (utilities)
    - Poor cash flows
    - Delayed payments (contracts don’t help as no one calls in failure i.e., dispute/arbitration)
    - Attempts to re-negotiate PPAs
      - New solar is usually cheaper than old solar
    - Cancelling bids
      - Some price rise wasn’t markets only – change in govt. policy (such as GST, import tariffs of 25%, etc.)

# Ultimate Aim – Cheap Global Capital

- The pension and sovereign funds are willing to take a VERY low rate of return
  - BUT that is in USD or Euros – today's forex hedge is about 6% cost
- What such investors want is not returns but risk-adjusted returns
  - Their priorities are:
    - Governance
    - Predictability
    - Returns (in that order)

# Government policies to ease large scale financing

- Understand different capital is best suited to different stages of a project
  - Only AFTER operations and secure cash flows can we move to low-cost global debt
- Up front capital is high risk – needs higher RoR
- AND, we have to enable frictionless (or low-friction) transfers
  - More than an “exit” per se

*The future is already here – it's just not evenly  
distributed*

- William Gibson