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### Recommendations for ERMT Implementation SEC Webinar

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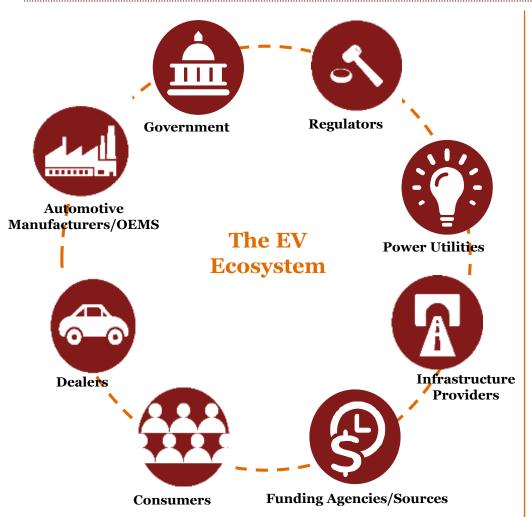
April 2018



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### Need for Ecosystem to build and support ERMT



- The success of implementing ERMT, overcoming the challenges discussed depends on the interaction of each stakeholder enhancing value for each other
- ERMT implementations needs policy push in form of subsidies/non-financial benefits.
- Setup of charging infrastructure needs exhaustive planning and implementation from Power Utilities.
- Funding agencies would support the setup of the ecosystem leading to economy wide transactions among various players which include government and private entities
- Successful implementation of ERMT will create new jobs apart from being ecofriendly

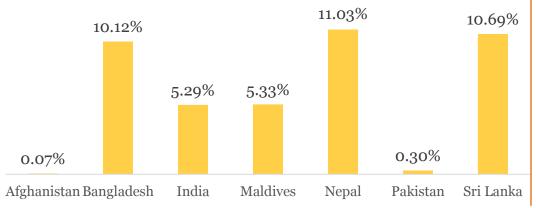
### A planned approach is essential for Success of ERMT

- 1 Setting National Targets
  - 2 Putting together an Investment Plan
    - 3 Laying the Institutional Arrangement
    - 4. Assessing the Commercial Viability
  - 5 Technical Capacity Building
- 6 Awareness Generation

# Countries need to setup National Targets based on their current expenditures and existing number of buses

Country	<b>Existing Number of Buses</b>
Afghanistan	106,947
Bangladesh	158,517
Bhutan	100
India	1,527,396
Maldives	140
Nepal	57,374
Pakistan	228,588
Sri Lanka	52,203

#### **Expenditure on Transport Sector**



- Introduction of Electric Buses has to be done in a **phase-wise manner**.
- Countries need to set their goals based on transport expenditures and current bus network.
- They also need to consider the state of electrification and infrastructure status
- India and Sri Lanka should have higher targets as they are more prepared for EVs.
- Bhutan and Nepal, though smaller in absolute number, should try and electrify all their buses.
- Afghanistan, Bangladesh and Pakistan still need to focus more on preparing better prerequisite infrastructure
- Maldives has less number of buses but ERMT would lead a cleaner future

# Loans, Investments from private Sector and SAARC Development Fund can help fund ERMT projects

#### **Loans and Grants**

- Non-political aid
- Asian Development Bank (ADB) has set Clean Technology Fund for projects like ERMT
- After proper duediligence, negotiations and approvals, the project gets a financial closure which is then monitored continuously by the agency for effective execution.

Philippines received grant for EV Implementation of \$5 million, concessional loan of 100 million and additional loan of \$300 million.

#### Public Private Partnership

- Sustainable model with both parties working towards innovation, risk and return sharing
- Increases and execution expertise.
- Commonly used Build/Rehabilitate-Operate-Transfer and Build/Rehabilitate-Transfer-Operate models

India has successfully commissioned many infraprojects through PPP leveraging the expertise of project implementation.

#### SAARC Development Fund

- SDF has multiple windows of Social, Economic and Infrastructure.
- SDF considers projects (equity 25%, loan 75%) with project cost ranging between USD 2 20 million.
- The maximum contribution from SDF is equal to 75% of the total project cost for 7 Years.

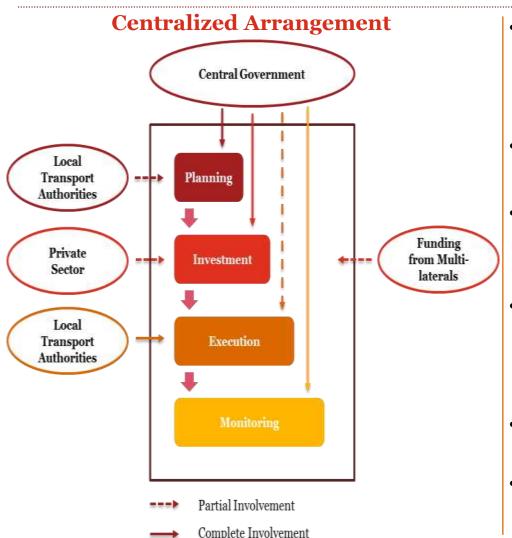
#### Alternative Sources

- Innovative concepts like that of Green Bond Financing can be considered to attract investor
- Levying additional taxes/ duties like that of a clean energy tax.

SDF Infrastructure Window funds fields of Energy, Power and Transportation.

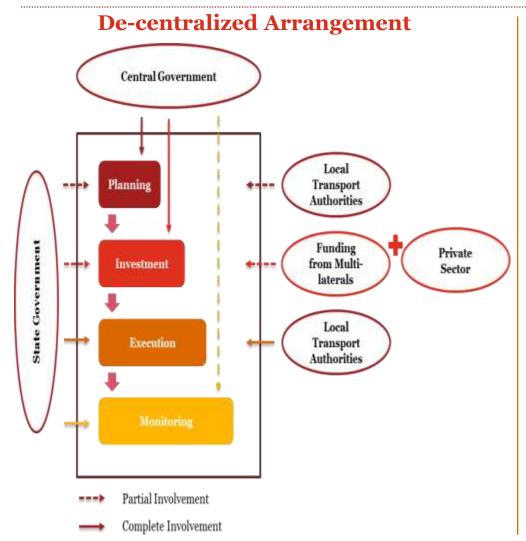
Duties/charges levied on conventional vehicles can be additional deterrent towards them, further attracting EV buyers.

# Institutional Arrangement should be centralised for Nations which are smaller in size or population



- Central Government takes concentrated efforts with focus across the phases of Planning, Investment, Execution and Monitoring
- It's responsible for developing the overall policy.
- Seek support from local transportation authorities in order to understand and cater to the local needs.
- Supported by various ministries like that of Finance, Transport, Energy, Urban Development, Industrial Development and Environment Protection
- Local transport authorities could lead the execution
- Best suited for Bangladesh, Bhutan, Maldives, Nepal and Sri Lanka

# Institutional Arrangement should be de-centralised for Nations which are larger in size or population



- Planning and Investments ensured by the Central Government
  - State Government and Local Transportation Authorities will be supporting the Central Government in regional/city level plans.
- State/Provincial Government looks after complete execution.
- Central government, however, monitors the overall implementation status.
- Ensure reach across the country covering large and diverse areas.
- Faster adoption where multiple initiatives are being executed
- Best suited for Afghanistan, India and Pakistan

# Commercial Viability will be key in ensuring sustainability of ERMT

#### **Choosing Right City for Implementation**

- Most important consideration for financially viable ERMT.
- Key parameters include percentage of passengers using public transport, the total population, avg. distance for passenger and avg. occupancy using public transport.

#### **Choosing the most profitable routes**

- Need to consider routes which can promise the highest Fare Box Recovery.
- Selection of routes where charging infrastructure can be installed is also necessary

#### **Land Value Capture**

- Transport authority will work with the State/ Central Government, plan a new bus route, estimate costs and eventually identify potential sites along the bus route.
- Transit authority will then purchase/lease the land for property development.
- Keeps profits from selling of residential and commercial units.

#### **Additional Social Benefits**

- Reduction in pipetail emissions reduces healthcare expenditure.
- While considering the initial capital outlay and operating expenses for ERMT, the social benefits should also be considered

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## SAARC Nations should pool resources to develop technical capabilities

Research and

**Development** 

#### **Research and Development**

- SAARC nations can form a common pool of funds focused on research in EVs
- Need to develop benchmarking standards

#### Consumer Awareness

- Gain support for funding ERMT
- Industry interest will increase
- Association of industries will help in collective growth

#### **Energy Sourcing**

- Need to develop Energy Generation Sources
- Preference should be given to renewable sources

#### **Regulatory Body**

- EV technology still under development
- Need for regulations on safety for ERMT batteries and Charging Infrastructure

#### **Charging Infrastructure**

- Fast DC Charges should be installed in phases
- Optimal selection of routes
- Need to consider viability of battery swapping



Energy Sourcing

Manufacturing

Regulatory Body

#### **Manufacturing**

- SAARC countries should consider OEM agreement
- Nations divide responsibility of manufacturing components
- Accelerator for industries and employment generation

# Focus on Consumers and Industry is necessary to spread awareness about ERMT

### Consumers

- Awareness campaigns through online mediums and public advertisements
- Advisement through newspapers, radio, television and online platforms
- Focus on making school and college students aware about environmental benefits

## Support to Industry

- Awareness among utilities on ERMT and potential growth in energy consumption
- Implement various techniques that will ensure better grid management
- Provide manufacturers with grants on R&D to develop technology
- Seek other industries segments for potential investments

## Association of Industries

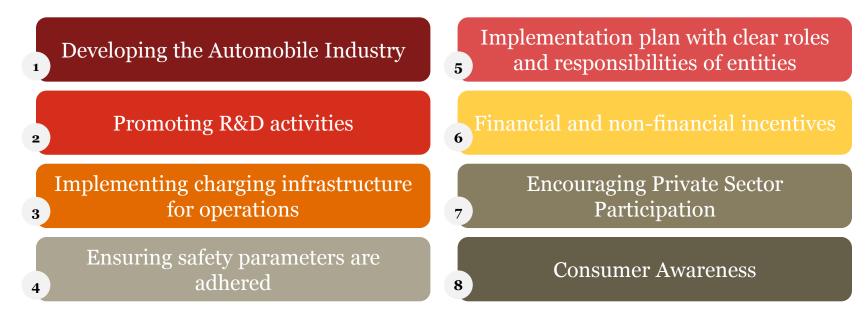
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- Support formation of an association of segment leaders interested in investing
- Core functional body will have representatives of the industry, the government and even representatives of civil society
- Facilitate two way communication between the government and the industry

### **Key Recommendations**

(1/2)

- Support from government, investments from private sector and sustained funding to boost and support manufacturing and R&D efforts will play a key enabling role in implementation of ERMT
- Government across the SAARC Member States should develop a comprehensive policy covering



- SAARC Member States should **explore both fiscal and non-fiscal benefits** while incentivizing ERMT in particular, and EV in general
- Private sector participation is extremely necessary for the success of ERMT

### **Key Recommendations**

(2/2)

- SAARC Member States should mutually agree upon joint investment into development of electric vehicles and form an association to share technology and provide support in implementation of ERMT
  - Harness benefits of centralized manufacturing
  - Free flow of goods without attracting any taxes and duties
- Formation of a common pool for funding R&D efforts
- Easy technology transfers
- Leveraging on
  easy availability
  of capital with
  support from
  investors willing
  to finance
  projects across
  nations
- Access to
  manpower for
  building
  internal
  technical
  capabilities
  and knowledge
  transfer
- SAARC Member States will have to focus on ensuring customer awareness, eventually leading to customer adoption. This will have to be done through targeted advertisement campaigns eventually allowing word-of-mouth promotions leading citizens to adopt efficient and environment friendly public modes of transport.

#### Thank You!!



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